<table>
<thead>
<tr>
<th>Page</th>
<th>Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>Commander’s &amp; CSM’s Letter</td>
</tr>
<tr>
<td>5</td>
<td>Eighth Army “Pacific Victors”</td>
</tr>
<tr>
<td>7</td>
<td>2nd Infantry Division/ROK-U.S. Combined Division “Second to None”</td>
</tr>
<tr>
<td>9</td>
<td>19th Expeditionary Sustainment Command “Sustain the Fight”</td>
</tr>
</tbody>
</table>

Pacific Victors,

Welcome to the 2018 ROK Steady Magazine.

ROK Steady provides a look into the contributions made within Eighth Army and the Major Subordinate Commands that help keep the alliance strong. Eighth Army has six MSCs and other subordinate commands that greatly support our mission. As you will see, Readiness, Teamwork, Leadership, and Discipline are emphasized throughout all the command.

**READINESS** - Being ready to “Fight Tonight” is the way of life here. It is the reason we are stationed on the Korean Peninsula and it’s what we do as Soldiers. Everything the MSCs do must be focused on readiness as well as improving it because, should deterrence fail, we must be ready to engage in combat operations with little or no warning. In order to improve our readiness, we must train on warrior tasks and battle drills that are realistic, tough and combat focused. We must be also be fit to fight by ensuring we are physically, mentally, and spiritually ready for anything.

**TEAMWORK** - Teamwork is a fundamental component of who we are as professional Soldiers. Specific individual strengths are complimented by the strengths of the MSCs and subordinate commands. Inherent in teamwork is the trust we must have with our fellow Soldiers and command every day. We must continually work toward developing a cohesive and motivated team that is proud to uphold the standards of our units and the institution of the Army. Failure to do so will result in a breakdown of our cohesion and it is something we cannot afford; this breakdown would inhibit and prevent us from being ready to “Fight Tonight”.

LTG Michael A. Bills
Commanding General
“Readiness and the ability to ‘Fight Tonight’ is my number one priority.”

Eighth Army MSCs
LEADERSHIP- As members of the profession of arms, leadership is at the very core of everything we do. As leaders, we must be role models for our Army and Nation. As such, we have a duty to uphold the legacy of service as stewards of our institution. In addition to our complex, expeditionary environment, Eighth Army’s command is developing leaders to exercise missions through synchronized training, education, and assignment opportunities. Leadership is both a philosophy and a war fighting function based on specific principles. We must always lead by example and take the time to know our subordinates, counsel them, and mentor them; teaching them to always live up to the standards and do the hard right.

DISCIPLINE- No other profession holds discipline as highly as the military. It is a form of behavior that is the result of training, designed to ensure compliance to orders among individuals and groups, to create and maintain cohesion in military units. On the Korean Peninsula, a lack of discipline impacts not only the Soldier, but also the U.S. and the Alliance. One act of indiscipline can damage our alliance and harm our friendship with the Korean people. To prevent this, we must have the discipline to live the Army values 24/7. As leaders, we must not tolerate any acts of indiscipline or violation of standards and must take action when we see this.

Eighth Army today is ever strong and getting stronger. We stand ready to defend our national interests and those of our allies whenever called upon. We are the embodiment of our Army’s military professionalism and ready to “Fight Tonight”.

Katchi Kapshida!
KATCHI KAPSHIDA!

Eighth Army and our Republic of Korea partners continue to forge an alliance that’s 68-years strong. Always ready, Eighth Army is a disciplined and lethal partner in the ROK-US Alliance. Our legacy has been earned through the sacrifice of past generations and endures today in our character and values. We remain a committed team of professional Soldiers, Civilians and Families.

Although Eighth Army supports efforts to deter North Korean aggression, we also have the important missions of conducting Noncombatant Evacuation Operations (NEO) and Reception, Staging, Onward Movement and Integration (RSOI). We do this through the support of our Major Subordinate Commands (MSCs) and other subordinate units and garrisons.

Through readiness, teamwork, leadership, and discipline, Eighth Army remains vigilant and steadfast in its commitment to the ROK. We are constantly training with our ROK partners and sister services to improve interoperability at all levels and to continue to strengthen the bonds between units, services, and allies.

Our annual training exercises enhance the readiness posture of the ROK-U.S. Alliance through combined and joint training at multiple echelons. Each exercise is the culmination of months of preparation and has its own scenario and requirements. The differences in the exercises and their execution prepare Eighth Army Soldiers to remain flexible and adaptive so they can succeed in a highly complex and ever-changing environment.

PACIFIC VICTORS!

Eighth Army’s MSCs and additional subordinate commands, including the U.S. Army garrisons, are vital to our mission. They are always ready to support each other and the greater mission in the defense of our ROK allies. In addition, the introduction of off-pen units as our rotational forces to the Korean Theater of Operations (KTO) exposes more U.S. Soldiers to the operating environment in the ROK and the region and enhances the partnership between the two Armies.

Our MSCs provide an array of capabilities that combined make Eighth Army an able and ready partner to our ROK counterparts. They bring combat power, logistical and sustainment support, communication and
Korea is one of the few places in the world where Soldiers conduct combined, joint, and multilateral training in an integrated training environment, so it is no surprise that “Pacific Victors” are among the best our Army has to offer. We continue to improve our readiness each day, and our ROK-US alliance continues to strengthen.

Our subordinate commands also provide life and maintenance support through ROK nationals who also serve as liaisons with the local communities, criminal investigations and force protection, financial support to Soldiers, leadership training and development, and realistic field training opportunities.

Korea is one of the few places in the world where Soldiers conduct combined, joint, and multilateral training in an integrated training environment, so it is no surprise that “Pacific Victors” are among the best our Army has to offer. We continue to improve our readiness each day, and our ROK-US alliance continues to strengthen.

EIGHTH ARMY IS STRONG AND GETTING STRONGER.
WARRIOR’S SPIRIT, THE WILL TO FIGHT AND WIN

With a proud and honorable history that reflects the heart of the American Soldier, the 2nd Infantry Division/Republic of Korea-U.S. Combined Division (2ID/RUCD) is the Army’s only permanently forward-deployed combined division. Being ready to “Fight Tonight” is our daily mentality. Five imperatives guide everything we do as part of the ROK-U.S. Alliance, a lasting partnership forged in combat more than six decades ago.

READINESS

It is the cornerstone by which we maintain our arms, our equipment, and ourselves. We prepare to “fight tonight” through consistent training on assigned weapons, physical endurance, medical lifesaving techniques, equipment maintenance, and through our commitment to Warrior Families.

MASTER THE FUNDAMENTALS

We hone our skills to maintain the “knife’s edge” of readiness. Our diverse formation allows for maximum performance in all aspects of Warrior tasks and drills. Our team of ROK and U.S. Soldiers train in multi-echelon events to increase teamwork, knowledge, and strengthen partnerships in a unique operational environment.

TRAIN LIKE YOU WILL FIGHT

We rehearse our assigned missions by training in no-notice operations using tough, realistic scenarios. We train to operate in environments involving chemical, biological, radiological, nuclear, and explosives (CBRNE) conditions. We incorporate rotational forces from the United States which provide the Warrior Division enhanced capabilities.

DISCIPLINE AND ACCOUNTABILITY

We maintain high standards to keep peace on the peninsula. Every Warrior in our formation plays a vital role in accomplishing the Division’s variety of missions. Our leadership, planning, training, and combined operations with our ROK partners ensures that our Warriors remain “Second to None.”
BE READY TO FIGHT TONIGHT...AND KEEP FIGHTING UNTIL WE WIN.

This imperative embodies the Warrior Ethos. Our major subordinate commands – 210th Field Artillery Brigade, 2nd Combat Aviation Brigade, 2nd Sustainment Brigade, and 2nd Armored Brigade Combat Team, 1st Cavalry Division (rotational) – work shoulder to shoulder with our ROK counterparts. We welcome 1st Armored Brigade Combat Team, 3rd Infantry Division (rotational) this year and thank the Blackjack Brigade for their outstanding contribution to the ROK-U.S. Alliance as they have redeployed to their home station.

 Soldiers wearing the Indianhead patch remain engaged and ready. With readiness as our number one priority – and there is no close second, the 2nd Infantry Division/ROK-U.S. Combined Division helps shape the Korean security environment and remains ready to fight tonight and win. Training is the most essential aspect of readiness, and the Warrior Division will continuously bring U.S. forces together to practice maneuvers – especially alongside our ROK partners – that hold strong against a determined enemy in all environmental conditions. The “fight tonight” motto that has infused the 2ID culture for the past 100 years will remain the mindset of readiness that takes the 2nd Infantry Division/ROK-U.S. Combined Division into its next centennial – and beyond. “Second to None”
The 19th Expeditionary Sustainment Command is the only permanently, forward-deployed ESC, and consists of nearly 5,000 assigned personnel spread out across the Korean theater of operations, from the sea to the Demilitarized Zone.

Team 19 provides operational sustainment and mission command for sustainment support to Eighth Army and U.S. Forces Korea. They execute combined, joint-reception staging and onward movement, and conduct non-combatant evacuation operations. Team 19 manages the southern hub, which is the sustainment and power projection backbone for the Korean Peninsula.

**INCREASE READINESS AND EXECUTION OF MOBILITY OPERATIONS THROUGHOUT KOREA**

The ESC is home to the U.S. Army’s largest military police battalion, 94th Military Police Bn., providing law enforcement, discipline and law and order to the peninsula. In addition to the direct support mission, Team 19 serves as a strategic partner with other sustainment and support organizations.

**ALLIANCE STRONG**

The 19th ESC serves as a key member of the ROK-U.S. alliance by working with Republic of Korea partners such as the ROK Army 2nd Operational Command, 1st ROK Army, 3rd ROK Army, ROK Transportation Command and ROK Logistics Command. Through these partnerships, 19th ESC provides combined logistical operations throughout the country. The 19th ESC regularly trains and conducts massive operations.
Service members from various units across the Korean Peninsula attended a six-day training event, Movement Control Academy at the Camp Humphrey’s rail head, July 23 to 28. The purpose of the training event was to build and increase individual and collective proficiency on transportation management coordination operations in order to increase readiness and execution of mobility operations throughout Korea. This type of training helps ensure that all Military Specialty Code 88 series Soldiers are more than capable of doing all aspects of their jobs. (U.S. Army photo by Cpl. Il Woong Kong, 19th Expeditionary Sustainment Command Public Affairs)

Team 19 leads a significant role in every major exercise in the Korean theater of operation including Ulchi Freedom Guardian, Key Resolve, Focus Passage, Courageous Channel and Pacific Pathways. Team 19 is also known for its support to Korea’s bi-annual exercise, Combined/Joint Logistics Over-the-Shore. In 2018, 19th ESC will continue to showcase its power, abilities and logistical expertise in defense of the Republic of Korea.

TEAM 19- SUSTAIN THE FIGHT!
FIRST TO COMMUNICATE

Leading the charge into the future of military technology and communication, 1st Signal Brigade is out front, keeping military communication operations running smoothly in today’s digital era. Our brigade has the most challenging signal mission in the United States Army. Each day we engineer, install, operate, maintain, defend and extend the Cyber domain to maintain strategic and tactical communications on the peninsula of Korea. These actions provide reliable, state-of-the-art communications for unified, combined, joint and tactical forces serving in the United Nations Command, Combined Forces Command, United States Forces Korea, and Eighth Army, enabling the ability to lead, direct, and maneuver available forces during armistice, crisis and war.

“VOICE OF THE ROK”

The success of 1st Signal Brigade relies on the capabilities of our major subordinate commands – 41st Signal Battalion, 36th Signal Battalion, 304th Expeditionary Signal Battalion (ESB), United States Army Communications Information Systems Activity, Pacific and the Regional Cyber Center Korea. Located across the peninsula, from small teams at U.S. Army Garrison Red Cloud in the north to large companies at Camp Walker and U.S. Army Garrison Humphreys in the south, more than 1,700 U.S. Army Soldiers, Korean Augmentation to the U.S. Army, D.A. civilians, contractors and Korean nationals make up our fighting force. First Signal Brigade is the “Voice of the ROK”, working and living side-by-side with our Korean partners to ensure open communication across the nation, while strengthening the foundation of trust and partnership forged by those who served before us.

PASSIONATE ABOUT WHAT WE DO

Each day our highly trained Signaleers run Network Enterprise Centers (NECs) in Areas I, II, III and IV, while simultaneously providing customer service for Non-Classified Internet Protocol Router and Secret Internet Protocol Router Internet. Without a drop in service, 1st Signal Brigade Soldiers made the long
anticipated move to U.S. Army Garrison Humphreys this year, shifting the brigade and the 41st Signal Battalion headquarters from U.S. Army Garrison Yongsan, as part of the largest re-stationing of U.S. forces in Department of Defense history. Signaleers not only faced the challenge of moving, but also continued to support more than 42,000 personnel and family members also moving to USAG Humphreys, with communication operations in their new work buildings.

**KEEPING NETWORKS SAFE FROM ENEMY ATTACKS**

Cyber threats are growing and evolving as armed forces become increasingly more reliant on networks for mission command. Soldiers of 1st Signal Brigade place top priority on maintaining readiness, operational effectiveness and cyber security at all times. Our Signaleers work day and night to deter North Korean cyber-attacks and remain vigilant for imminent threats. If this prevention fails, we are prepared to transition to protect the well-being of everyone on the peninsula.

**READY TO “FIGHT TONIGHT”**

1st Signal Brigade Signaleers provide critical strategic and tactical communications support for the Korean peninsula and drive forward with innovative solutions that answer the unique communication demands of USFK and the Alliance. As a completely and seamless integrated U.S. – ROK team, 1st Signal Brigade is always looking forward to the future, one full of exciting challenges in providing expert communications support to any unit in Korea, at any time. We are constantly at the forefront of readiness, embodying the dedication to the “Fight Tonight” premise.
35th Air Defense Artillery Brigade

The 35th Air Defense Artillery Brigade, Dragon Brigade, is the premier air defense artillery unit within the U.S. Army and the only brigade that employs the full complement of the branch's weapon systems. With eight Patriot batteries, along with one Avenger and one Terminal High Altitude Area Defense battery, the brigade boasts countless positions for Soldiers to lead and grow.

The team is led by COL Rick W. Wright and CSM Wilfredo Suarez, and the brigade is headquartered out of Osan Air Base. The command team oversees two subordinate battalions and Combined Task Force Defender. The 2nd Battalion, 1st ADA Regiment is led by LTC Geoffrey J. Cole and CSM Aaron W. Wheeler, garrisoned out of Camp Carroll. The 6th Battalion, 52nd AMD Regiment is led by LTC Marc E. Pelini and CSM Gene P. Harding, based out of Suwon Air Base. Regardless of the unit a Soldier calls home, they'll be surrounded by a great team with outstanding leaders.

In addition to the locations mentioned above, Soldiers can be assigned to Camp Humphreys, Kunsan Air Base in the southern region, and the Seongju TACSITE near Camp Carroll, which is where Combined Task Force Defender executes the THAAD mission. Generally, Soldiers remain at one location throughout their tour. However, some Soldiers may have the opportunity to serve at multiple locations to assume a leadership role.

The 35th ADA Brigade is the sole U.S. air defense artillery unit on the Korean Peninsula and the brigade is responsible for providing ballistic missile defense across the region. In some capacity, the brigade reports to Eighth Army at Camp Humphreys, Seventh Air Force at Osan Air Base, and the 94th Army Air and Missile Defense Command at Joint Base Pearl Harbor-Hickam, Hawaii.

The Dragon brigade accomplishes its mission...
through three major lines of effort. The first is readiness, the second is strengthening the alliance and the third is building ready and resilient Soldiers and Families. These three priorities are referred to as Fight Tonight, Fight Together and Fight Strong.

The primary means the brigade maintains Fight Tonight readiness is through field training exercises. The battalions leverage regular scheduled FTXs to conduct their Table VIII certifications and the brigade participates in multiple peninsula-wide exercises throughout the year to validate their mission essential tasks.

The brigade also rehearses noncombatant evacuation operations at echelon semi-annually to familiarize family members with NEO, demonstrating the procedures on how family members are safely evacuated off the peninsula. These drills build confidence for Families and reinforce the emphasis placed on readiness.

The brigade accomplishes its Fight Together priority through joint and combined training exercises from the battery to the brigade. Each battalion is partnered with a ROK ADA outfit and they routinely conduct combined training events to build partner capacity and enhance interoperability. The brigade also works closely with the U.S. Air Force and other U.S. Army units on peninsula in training scenarios and with daily requirements to accomplish its mission.

Finally, the brigade’s third line of effort focuses on building ready and resilient teams through engaged leaders. At every level, Soldiers are encouraged to find positive outcome events through a variety of platforms. Whether Soldiers want to go to school, volunteer in their off time, travel locally with Information Tickets and Travel, explore internationally with friends or family, or join intramural sports, the opportunities are endless.

The Dragon Brigade is a well-led, disciplined organization with numerous opportunities for personal and professional growth. The assignment will likely challenge you at times, yet also be one of the most rewarding tours of your career. The climate along the Pacific Rim is arguably the most complex it has been in decades and you'll play a critical role maintaining the armistice.

We’re excited for you to join the Dragon Brigade. Welcome to the Team.
PARTNERS IN YOUR HEALTH!

The 65th Medical Brigade and its subordinate units the 121st Combat Support Hospital, 168th Multifunctional Medical Battalion, the 618th Dental Company, the 106th Veterinary Detachment, Headquarters, Headquarters Company and the United States Army Medical Material Command Korea have a long history of service on the Korean peninsula. We first arrived in Korea June 25, 1958 as a subordinate unit of the Eighth Field Army Support Command and later on October 1, 1968 we were designated a major subordinate command of Eighth United States Army. Inactivated in Korea in 1971 we were subsequently reactivated October 16, 2008 as the 65th Medical Brigade and have remained an integral part of the Armistice and Alliance operations to today.

Our Soldiers and units are dispersed across the Korean peninsula and every military base has a Soldier wearing our notable shoulder sleeve insignia. The caduceus symbolizes U.S. Army Medicine, while the downward pointing sword indicates both the non-combatant status of the command and their direct support relationship to the combatant units on the Korean Peninsula. The color yellow denotes excellence, while the color white is one of the traditional colors of the Army Medical Department. The Taeguk is adapted from the national flag of the Republic of Korea and alludes to the present home area of the Brigade. The serpents intertwine the sword’s blade seven times to represent the six campaigns streamers awarded the unit during World War II.

WARRIOR CARE!

On any given day the 65th Medical Brigade sees more than 1600 Soldiers, Family members and other beneficiaries in our 11 clinics. An average of one baby is born a day, 15 patients are receiving in patient care, more than 700 laboratory procedures are conducted, 1000 prescriptions are filled, 200 X-rays are taken and 100 immunizations are given. We provide 24-hour ground evacuation and emergency services across the theater. More than
300 dental procedures are performed in our eight dental clinics. Our veterinarians keep our food supply secure inspecting and testing more than 85,000 pounds of meat and produce while simultaneously caring for our military working dogs and family pets. Our preventive medicine teams trap, inspect and test insects at over 300 sites including our swimming pools, living sites and dining facilities ensuring our public health. We produce more than 200 eyeglasses and deliver medical supplies, blood and maintain medical equipment for all U.S. forces in Korea. We partner and train with our Republic of Korea counterparts at more than 40 Host Nation hospitals. Our Soldiers remain the dedicated professionals that our profession of arms and health service support and force health protection mission requires.

We are serving during an exciting time of transformation and transition and as we move our capabilities to our new premiere facilities at U.S. Army Garrison Humphreys, more than 35,000 beneficiaries will continue to enjoy the services of the 65th Medical Brigade that our superb soldiers provide while simultaneously remaining prepared and postured to “Fight Tonight” in defense of the Republic of Korea.

PACIFIC MEDICS, FIGHT TONIGHT!

A veterinary technician with the 106th Veterinary Services Detachment examines a personal pet. Although not part of their primary mission, the 106th provides care, examines and provides basic veterinary services for service member’s pets. (U.S. Army photo by William Wight, 65th Medical Brigade Public Affairs)
501st Military Intelligence Brigade

“THE RED DRAGONS”

The 501st Military Intelligence Brigade, “Red Dragons,” headquartered at U.S. Army Garrison Humphreys, along with its five battalions, is a uniquely configured military intelligence organization, incorporating all forms of traditional and developing intelligence collection, analysis and dissemination technologies. The 501st Military Intelligence Brigade is the only Army unit of its kind containing organic assets that span the full array of intelligence disciplines that are highly technical and cryptologic in nature. 501st Military Intelligence Brigade conducts combined multi-discipline intelligence operations throughout the Eighth Army area of operations to enable Coalition Forces Command deterrence of nK aggression.

The 501st Military Intelligence Brigade comprises of the 3rd Military Intelligence Battalion, responsible for aerial reconnaissance and surveillance. The 524th Military Intelligence Battalion, responsible for counter intelligence and human intelligence (HUMINT). The 532nd Military Intelligence Battalion, which conducts all-source intelligence. The 719th Military Intelligence Battalion, which provides strategic and tactical intelligence to commanders throughout the Pacific region and the 368th Military Intelligence Battalion, an Army Reserve unit stationed throughout California.

STRENGTHENING THE ALLIANCE

Each battalion is essential in supporting Eighth Army’s effort: Training, Strengthening the Alliance, and Transformation. Under the peninsula’s current political climate, the brigade’s mission focuses on supporting war fighters by providing indications and early warning of actions by opposing forces who could threaten a tense, but stable, peace. If hostilities begin, the brigade mission shifts to providing combined, multi-discipline intelligence and force protection support to the United Nations Command/Combined Forces Command, the CFC Ground Component Command and their subordinate units, primarily the 8th U.S. Army and the forces of the Republic of Korea.

The 501st serves as a model Theater Intelligence Brigade conducting national, theater and
tactical intelligence operations in every intelligence discipline providing timely intelligence to forward stationed commanders. This is done through expanding and formalizing interoperability and integration; improving analysis and operations; improving upon the intelligence architecture; expanding operational reach and influence to provide the most current and up to date intelligence, while concurrently creating a culture that breeds excellence and respect amongst the ranks.

The brigade understands that to accomplish its mission it takes Soldiers, the support of their Families and team members to run a successful organization. Ready to “Fight Tonight” is embedded in the 501st Military Intelligence Brigade DNA. We stand ready to support Eighth Army’s mission as the premier TIB on the Korean Peninsula.

The Alliance is critical as we endeavor to build on lessons learned and reaffirm our shared concerns with our ROK counterpart’s on the peninsula. The 501st Military Intelligence Brigade, in support of Eighth Army, provides a number of assets in support of the alliance. The Brigade provides aerial reconnaissance, Counter Intelligence (CI) and Human Intelligence (HUMINT) operations in support of Combined Forces Command. United States Force Korea and Eighth Army. The brigade also provides combined all-source intelligence operations in direct support of Combined Forces, conducts intelligence activities with external intelligence units in support of the multi-domain battle, deploys tailored intelligence support elements in support of contingency operations, provides strategic and tactical intelligence support to commanders on the peninsula, commands throughout the Pacific and national consumers.

STRIKE WITH FIRE!