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“ Proudly serving
501st MI Brigade
Soldiers and Families

The Red Dragon Team

Col. Derrick S. Lee
Brigade Commander

Command Sgt. Maj. Julie A. M. Guerra
Brigade Command Sergeant Major



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Col. Derrick S. Lee and Command Sgt. Maj. Julie A. M. Guerra escorting The Honorable Eric Kenneth Fanning to the Korean Mission Operation Center on Camp Humphreys, South Korea, August 2. (U.S. Army photo by Pfc. Hunter Xue)



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From left to right CW2(P) Curtis Bartholomew, CW2 Austin Bowman, Capt. Kayleigh Wallace, 1st Lt. Daniel Porter, 1st Lt. Colton Hyer. (Photo courtesy of the 3rd Military Intelligence Battalion.)



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Soldiers conducting Combat Water Survival Training by jumping into the water with their Molles on during the instruction phase of training. (Photo courtesy of the 719th Military Intelligence Battalion.)

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LEADER'S CORNER



COL. DERRICK S. LEE

Let me start by saying it is truly an honor to be back in Korea, to work alongside the great team of the 501st MI Brigade in continuing a legacy of excellence. For the Soldiers, Civilians and Families of the Red Dragon Brigade, your reputation precedes you well, and I am humbled to be given the opportunity to lead this formation. Together, we will continue to focus on readiness as our foremost priority – being trained, disciplined and fit, trusting and holding each other to the highest standards, and postured to respond to any contingency and mission requirements.

Maintaining this high level of training, discipline, and fitness is especially difficult on Peninsula with the high operational tempo of two annual exercises and the constant and quick personnel transitions. With any period of high personnel turnover, we can expect turbulence and challenges. As this is my third assignment in Korea I understand the challenging environment units are subjected to, with the summer permanent change of station cycle being the most difficult.

To the junior Soldiers: you must maintain the positive attitude and work ethic required to sustain yourselves, your peers, and your leaders as they face the same difficulties. Take the opportunity to learn and improve the organization instead of the easier option to criticize and shift blame. To the leaders we must remain flexible and adaptable to meet the needs of our own organizations and that of the Army.

Consistent with this theme is the imperative that we must be able to trust each other, and trust that each and every one of us will do the right thing. Trust between Soldiers is essential to every organization to build a positive command climate. With trust comes personal responsibility and maturity to



Col. Derrick S. Lee and his spouse Hankyung Lee cuts the 501st MI Bde. welcome cake. (U.S. Army photo by Pfc. Hunter Xue)

be a self-policing organization where we hold each other to the highest standards. At no point will we tolerate indignity and disrespect, in any regards, but especially as it relates to sexual assault and sexual harassment as it will be detrimental to unit readiness. We must create an atmosphere of understanding and accepting individual differences, while maintaining fundamental Army uniformity.

In closing, I want to thank you all for everything you do for our team and our mission. Korea may be a challenging assignment, but don't forget to take the opportunity to have fun, explore, and enjoy all of the cultural opportunities Korea has to offer. Take every opportunity to grow personally and professionally. I look forward to working with each and every one of you.

Red Dragon 6 Signing On!

COMMAND SGT. MAJ. JULIE A.M. GUERRA

Strike with Fire! With six months in position I can say that as I travel around the peninsula seeing our Red Dragons in action I know that we have an amazing amount of talent and dedicated Intelligence Professionals doing the mission every single day. With the continued focus on readiness and how it applies to our mission: What does it mean to your unit? What does it mean to your mission? And what does it mean to the individual Soldier and their responsibility to always be ready to Fight Tonight? In the May issue I presented the topic of readiness and gave you the definition of what it means to the Red Dragon Brigade. Now it's imperative that leaders at each level continue to enforce this topic and define it at the Unit, Collective, and Individual level for each of your subordinates and how it applies to their mission and the METL tasks that each organization has.

As I have traveled across the Army and spoke with leaders and Soldiers in FORSCOM, TRADOC and INSCOM there is a constant echo of the importance of the mission and what we do on peninsula to sustain the armistice each and every day. The leaders in TRADOC know this mission is one that new Soldiers coming right out of AIT

or recently reclassing into intelligence MOS' will have the capability to do real world intelligence or combat service support operations in support of something so much bigger than themselves. The leaders in FORSCOM are envious that unlike their mission in garrison, that ours is an incredibly high OPTEMPO with a real fight and we are doing each and every day to support the alliance. And our INSCOM brethren recognize that the Soldiers in the 501st are unique in their mission set and bring a level of credibility to any other mission they go into after assignment in this organization.

If you are here for one year, this year is yours for the taking. It is about everything mentioned above from readiness to mission focus each and every day. Make goals that are achievable while you are here whether they are mission related, physical fitness, spiritual fitness, civilian education, financial planning, travel and more! You have the capability to leave this assignment as a well-rounded, mission focused and positively reinforced Soldier for years to come. Again, I am truly honored to be Red Dragon 7 and look forward to the best that this organization and assignment can be for all.



WHAT DOES READINESS MEAN?

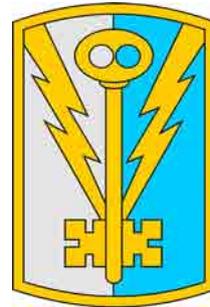


Command Sgt. Maj. Julie A.M. Guerra prepares the 501st MI Bde. guidon for the Change of Command ceremony. (U.S. Army photo by Pfc. Hunter Xue)



Winners of the 501st MI Bde. 3rd quarter board poses with the board members for a photograph. (U.S. Army photo by Pfc. Hunter Xue)

BRIGADE HOSTED EVENTS



CHANGE OF COMMAND

The 501st Military Intelligence Brigade held a Change of Command ceremony at the Super Gym on Camp Humphreys, South Korea, July 12.

During the ceremony, Col. Derrick S. Lee, assumed command as the Brigade Commander from the outgoing Brigade Commander, Col Kris A. Arnold. (Photo courtesy of the Visual Information Branch)



SECRETARY OF THE ARMY

The Secretary of the Army, Eric Fanning visited the 501st Military Intelligence Brigade on August 2nd while on his twelve day tour around the Pacific. (U.S. Army photos by Pfc. Hunter Xue)



BRIGADE RUN

The 501st Military Intelligence Brigade conducted a brigade run on Camp Humphreys, South Korea, July 29. (U.S. Army photos by Pfc. Hunter Xue)



THIRD QUARTER BOARD

Soldiers from the 501st Military Intelligence Brigade, competed for the Red Dragon most outstanding Soldier, NCO, KATUSA, during the brigade's quarterly board on Camp Humphreys, South Korea, July 21. (U.S. Army photos by Pfc. Hunter Xue)

HEADQUARTERS HEADQUARTERS COMPANY



“WREAK HAVOC”

READINESS, TRANSITIONS, AND MORE READINESS!

Story By:
Capt. Kimberly Bevins

This past quarter and in the months to follow, Headquarters and Headquarters Company, 501st Military Intelligence Brigade, continues to emphasize unit readiness at all levels. HHC successfully spearheaded and commanded the 501st MI Bde's annual Full Scale Base Defense plan in support of United States Army Garrison-Yongsan Base Defense Cluster Exercise. The objectives were to evaluate base security forces, refine First Responder Tactics, Techniques, and Procedures, and validate



Soldiers and DA civilians conducts first aid training during the Commander's Priority Training Event on Camp Casey, South Korea, June 1. (U.S. Army photo by Pfc. Hunter Xue)

both the USAG-Y and HHC's Anti-Terrorism Plan. The exercise was an overall success, and highlighted HHC's capacity to support Eighth Army's ability to 'Fight Tonight' in Korea. As an additional impact, the Soldiers involved truly enjoyed exercising our fundamental Army Warrior Tasks and basic Soldier skills that due to the HHC mission, is not always prevalent in our day-to-day operations.

One of the major training events that HHC completed for this quarter in support of unit readiness was the Commander's Priority Training Event on June 1st, 2016. Following the sharpening of essential Soldier skills on the Land Navigation course, HHC was able to test to standard the unit's Chemical, Biological, Radiological, and Nuclear (CBRN) preparedness by ensuring the Soldiers' ability to

effectively and efficiently don their M50 protective masks and Joint Service Lightweight Integrated Suit Technology (JSLIST) in the event of a CBRN attack. The unit completed the day with First Aid and SINCGARS radio training in order to support HHC unit readiness through medical and communications training, respectively. The CPTE was just one step in HHC's push for full unit readiness over the next few months, with the planning of several ranges, to include CBRN, M9, M4, and crew-served weapons, as well as the successful incorporation of the unit's TPU reserve component Soldiers and

Emergency Essential Civilians into current and future training. This ensures the unit is adequately prepared to contribute to the Brigade's mission on peninsula.

HHC's success for this quarter in overall unit readiness, including medical readiness and mandatory Soldier training, have propelled the unit by 55% to a ranking of 6th amongst the other eleven companies within the Brigade. The accomplishment spurs not only from the tireless efforts of leaders within the unit, but also the Soldiers who remain proactive in staying up to date with their individual readiness. As HHC looks

forward to our upcoming Company Change of Command between Capt. Kimberly Bevins and Capt. Tae Ha, we both congratulate and urge the unit to continue in its successful support of the mission for unit readiness.

Finally, HHC FRG's quarterly meetings are open to families and single Soldiers alike, and I would like to provide an opportunity for all stateside family members a chance to stay current on HHC successes as well as FRG events by visiting our Facebook page at www.facebook.com/HHC-501st-MI-BDE-276134221722.



Soldiers and DA civilians conduct CBRN preparedness training utilizing M50 protective masks and JSLIST gear on Camp Casey, South Korea, June 1. (U.S. Army photo by Pfc. Hunter Xue)

3RD MI BATTALION



"WINGED VIGILANCE"

EIGHTH ARMY TEN MILER QUALIFIER

Story By:

1st Lt. Kenneth N. Fischer

On June 4th 2016, multiple Soldiers from Headquarters and Service Company, 3rd Military Intelligence Battalion competed in the 8th Army 10 Miler Qualifier on Camp Humphreys. The day started overcast with the temperature around 80 degrees and a light rain shower. Soldiers from all over the Republic of Korea came with the hopes of competing for the top five male spots and the top three female spots. These spots would go on to represent 8th Army in the Army 10 Miler on October 9th in Washington, D.C.

Pfc. Hill, 1st Lt. Fischer, and CW4 Hon competed in the Army Ten Miler representing Headquarters and Service Company. The race was close the whole time and many Soldiers broke a 60 minute finish. This is a testament to the level of fitness that Soldiers in Korea have and also showed that the



A record field of 30,000 runners registered to start the 2009 Army Ten-Miler, which featured 21,256 finishers on Oct. 4 at the Pentagon. (Photo by Tim Hipps, FMWRC Public Affairs)

8th Army Team will be one of the top competitors in the Active Duty Mixed division in Washington. 1st Lt. Fischer, the Company Executive Officer for HSC, qualified for the 8th Army Team and finished 3rd running a 58 min overall. He will also be joining CPT Robert Anderson, another 501st MI Bde. officer, at the Army 10 Miler.

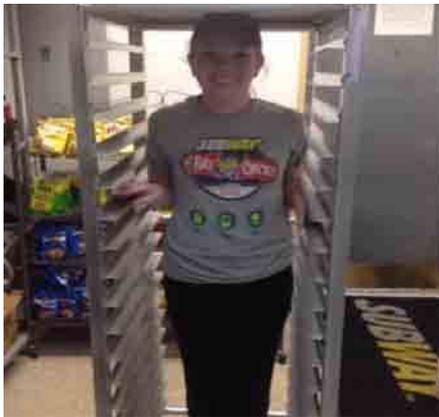
While the goal for some individuals was to compete at the Army 10 Miler in Washington, many Soldiers in the

Battalion and Brigade just wanted to run 10 miles because they want to make themselves a better individual physically. While the Army likes to focus on the 2 mile run, many believe that to get better, you have to be able to take that extra step and give a little more effort. This shows the type of Soldiers that 3rd Military Intelligence Battalion has and their willingness to go the extra step. It is not easy running 10 miles, but many Soldiers in HSC showed that they are capable to do so.

Alpha Company

"HAWKS OUT FRONT"

A PERSONAL TRANSITION



Pfc. Tatyana Easingwood's life before the military working at Subway. (Photo courtesy of the 3rd Military Intelligence Battalion)

Story By:

Pfc. Tatyana Easingwood

I joined the Army at 18 after having lived in the same small town in VA for ten years. I saw the same faces in school and at the grocery store. I played on the same sports teams and grew up with the same people I had seen every day for a decade. I was comfortable. When I made the life changing decision to join the military I never thought too much about leaving home or what my life would be like once I left. I only knew that I wanted out. It was not until I arrived at Ft. Sill for basic training that the Army reality started to set in. I was introduced to hundreds of new people from all over the world and each one had their own story, most with rougher backgrounds than mine. For the first time in my life everything was brand new. There were certain things

in my new life that took me a bit longer to adjust to: chain of command, lack of privacy, and being away from my family.

I worked a couple part time jobs before joining the military. I knew what it was like to have people above me and have to work by their rules in order to keep my job. The biggest difference I have seen between working for the military and working in the civilian world is having to use a chain of command. If I needed anything at my civilian job taken care of I could go directly to my boss and get it handled or take care of it myself. I would not have to go through my shift manager, and then to my assistant manager, and then to my store manager to make sure what I needed done was complete. My independent personality was not going to be beneficial in the military world.

Another huge adjustment I had to make was giving up my privacy. When you are in the TRADOC environment, which I had been for a year, you must have a battle buddy with you at all times. I hated not being able to go to the doctor by myself or even in some cases, walk to the bathroom, without having someone around me at all times. I also had not had a roommate prior to joining for many years once my sister moved out. I now had to room with and get to know a complete stranger and hope there would be no personality clashes or cleanliness issues. I got to know the people I have roomed with well. This experience helped me grow to be more accepting. It also forced me to be aware of others backgrounds and the things that make someone who they are.

The hardest transition I had to make when I joined was being absent from the ones I love. My entire family lives in Virginia, and so I was always only a couple hours drive, at most, if I needed to see any one. The first



Pfc. Tatyana Easingwood conducting physical training after enlistment into the United States Army. (Photo courtesy of the 3rd Military Intelligence Battalion)

time I had ever been away from home and my family for more than a week was when I went to basic. It was only two months but it had felt like forever. My AIT was six months and now I am stationed in Korea, for a year. From the start of my army career, to the end of my time overseas, I will have been home only two weeks in a two year time period. It will be my second Christmas away, and countless birthdays and marriages missed. This time away has made me appreciate my family more and showed me how lucky I am to have so much support while I am away. I miss them more with every day that passes and I do not think being away from them will be something I ever get used to.

Transitioning from civilian life to military life is not something that happens overnight. It will probably take years before I completely adjust because the service is ever changing. I think the continuous adventure I'm now on, the people I have met, and the opportunities that lie in front of me far outweigh the losses. I often think of a quote by Charles F. Glassmen, MD, FACP, "It is how we nurture the good and deal with the bad that ultimately shapes our destiny."

Bravo Company

"PRIDE AND HONOR"

THE LAST OF A DYING BREED

Story By:

CW2 Austin Bowman

Bravo company 3rd MI Bn's flight line has seen an extraordinary amount of change over the past 24 months. On my initial assignment to the unit in October, 2014, the unit was still flying three RC-12H models and had yet to finish receiving the more capable and powerful RC-12K and "X" models. That would soon change over the course of three months as the "H" models would meet their fate by either being put on static display at Fort Gordon or to rest in the desert sun of Arizona's aircraft boneyard. The constant transferring of aircraft came with it many challenges in terms of pilot training, proficiency, aircraft maintenance, logistical support and of course an evolving set of mission capabilities. It was a month after the last "H" model departed that the latest of the three ISR platforms operated by Bravo Company arrived. We received our first mission capable RC-12X in December, 2014. I had the opportunity to test fly and accept that aircraft into the unit and we soon discovered the new "X" model was going to be a tremendous game changer in how our unit conducted our decades-old mission.

Over the last 17 months, RC-12X models would arrive to the peninsula and integrate into the unit. Each aircraft brought with it a certain set of challenges the unit had to learn and adapt to without mercy, as the mission tempo at Bravo Company eclipses that of a majority of Army units. There was a sharp learning curve as well in terms of keeping the aircraft well maintained and mission ready. The transition was rapid and relentless yet successful thanks to the expertise and professionalism of the Soldiers and leadership of the unit from the Commander down to the most junior enlisted. With the incoming "X" models, the RC-12K would soon meet the same destiny as the recently retired RC-12H model. The pilots and maintainers of Bravo Company would need to plan for the 7,000

mile trip back to the United States for its entire fleet of RC-12K aircraft. I had a personal investment in this process as the pilot-in-command of one of these "K" model's stateside ferry flights.

Our story began on an unusually clear day for Korea a few Sundays ago. I had already conducted a series of operational checks on my airplane over the course of several weeks following up to the ferry flight. This was in an effort to make sure all the systems and subsystems were fully operational and functioning. I wanted to be absolutely sure my equipment was going to work properly. Better to know now than when a thousand miles over the Pacific Ocean in the middle of the night. That flight was approaching, and would soon become reality. The flight to Misawa, Japan, may have been the shortest of the five day trip, but also one of the most crucial as home was less than three hours away at any time if we had to turn around for repairs. The first leg was finished with a beautiful night landing on the northern part of Japan. Snow still covers the mountains this time of year in there.

The second leg was the longest and most daunting. Less than five of the 1,899 miles of this flight would be over land. Mind you, this airplane was not designed to fly these distances, thus, we had an internal ferry tank system installed consisting of 1,530 pounds of fuel sitting five feet behind us that would transfer crucial fuel into the airplanes main fuel tanks. If these metal containers failed to transfer fuel, we had two redundant systems to do this vital job. Had those failed, we were toast. The takeoff would be into complete darkness over the ocean which offers absolutely no light. Eerie. As the plane climbed, I transferred the controls to my co-pilot and walked to the back of the aircraft to ready our survival suits and positioned our life raft in the most advantageous position in case we had to do an ocean ditching. Due to the water temperatures of the northern Pacific, survival time in the suits would be less than an hour, so the life raft was a crucial item to get in to if we went down. We depended heavily on the winds to allow us to make it to land. This turned into a challenge for us as the winds were stronger than forecasted after we had passed the point of no return. The heavier



From left to right CW2(P) Curtis Bartholomew, CW2 Austin Bowman, Capt. Kayleigh Wallace, 1st Lt. Daniel Porter, 1st Lt. Colton Hyer. (Photo courtesy of the 3rd Military Intelligence Battalion)

winds robbed us of speed and the penalty would be that we landed with less fuel. Less fuel means less options once arriving at our destination. The flight to Shemya Island was 7.2 hours. The island is located on the extreme western edge of the Aleutian Islands and shares the same body of water as Russia's most eastern islands. The weather there is extreme and the waters surrounding the island are littered with airplane wrecks. The weather was horrendous and resembled nothing to the forecasted weather we had received only moments before making the decision to launch on the one-way trip. The crews slept well that night, despite the sun setting at midnight.

The third leg was destined for Anchorage, Alaska, where we would cross the eastern hemisphere to the western hemisphere. The flight was not nearly as dramatic as the flight to Shemya. In terms of geography the flight up the Aleutian chain was breathtaking. Landing in Anchorage was mildly entertaining as people were very curious about our strange looking airplanes. The fourth leg included more water crossings and paralleled Canada's west coast. The most notable part of this leg was the Canadian air traffic controllers who will go down in my logbook as being the most happy-go-lucky controllers I've ever heard in my career. The last leg of the trip was from Seattle, WA, to Fort Huachuca, AZ, where we had an eagle's eye view of the diverse geography of Washington and Idaho, the salt flats in Utah, and the Grand Canyon from 27,000 feet. The winds were generally good to us and we completed the five day trip to Fort Huachuca with 27 hours of total flight time.

The "K" models now sit and wait for their final movement to Davis-Monthan to rest with the thousands of other military aircraft in what's known as "the boneyard."

TRAINING STARTS TODAY



"PRIDE AND HONOR"



CW2 Gregg Swanson training pull-ups with the help of his children. (Photo courtesy of the 3rd Military Intelligence Battalion)

Story By:

CW2 Gregg Swanson

During my unit's hail and farewell, in which I was being hailed, my Commander came to me with a proposition. "Mr. Swanson, would you be interested in competing in the Battalion level Best Warrior Competition for Bravo Company?" I thought, why not, what a good way to getting back in peak shape. Little did I know the actual event was only one week out which provided very little time for preparation or training. The Battalion competition was only two days, and consisted of a few physical events, common Soldier tasks, and a shooting event; nothing that my previous experience could not handle. My 15 years in the Army, eight years as a Non-Commissioned Officer and six years as a Warrant Officer, should be enough to prepare me for just such an event. Prior to accepting the transition to become a fixed wing pilot, I served as a cavalryman in the OH-58D Kiowa Warrior community. We had done Spur Rides that were similar enough to this competition, which I participated in as both a spur candidate and spur holder.

After participating in and winning the Battalion level competition, I had a month to prepare for the Brigade level competition. Training started that day!

Two a day workouts, running, and studying Warrior Tasks and Battle Drills became my daily routine. My wife and kids were very supportive of the time away spent at the gym and walking around Camp Humphreys with a rucksack on. When the kids went to bed, I would read the manual of common tasks as my wife would help me memorize the performance steps and measures. On the weekends, we would go on hikes in the hills and even the kids would help me get ready for the competition by sitting on my feet as I do pull ups or sitting on my back as I do push-ups. During this same period of time that I was studying and preparing for the Brigade level completion, I was still expected to perform my normal daily duties, and even more importantly progress into the company's air crew training program and become a full mission capable RC-12X pilot.

At the Brigade event, I tried to meet the other competitors, from the junior enlisted and KATUSA to the Non-Commission Officers and Officers. Warrant Officers are supposed to be the quiet professionals, but I am one to talk and mingle with anybody. We were all in good spirits during the physically demanding and mentally straining week of events. Even though the schedule had us competing most of the waking hours, we still had time to get to know each other and even share a few laughs. During our MRE lunches or waiting to get on the obstacle course, we shared stories, bios and the occasional joke. I would always try to have a smile on my face, as to let everyone else know that Chief was having a blast "playing Army." That is what I love about this profession; physically demanding training and great people to experience it with.

At the end of the weeklong competition, and another victory under my belt, it was time turn the training up to 11 for the 8th Army Best Warrior Competition. This meant more gym time, more ruck marching, and more studying for the next three weeks. Again, the patience and encouragement of household 6 helped me continue on this path.

The 8th Army Competition pitted the best against the best from across the peninsula. The events at this competition made the Battalion and Brigade experiences seem like Busch League. The functional fitness test would bring most to their

knees. Between late nights and early mornings, we were averaging about 5-6 hours of sleep per night. Trying to keep a tally on which Warrants won what event and where I was ranked all week was hard, due to the tight competition. During the 12 mile ruck march on the second to last day, while going up the hills of Camp Casey, I was thinking mainly of which events I won. The stress shoot was too close to call, I had definitely lost the water survival, I won on M9mm qualification, but what about the M4? I know I won the APFT by 2 points (yes, 2 points!), but what about the sticks lanes? The graders would not give us our scores and most of the events were extremely tight. It would all come down to who trained harder and all that was left after the ruck was the board. I have been to those before, been on both sides of the table, but so had my rivals.

After the competition was over, the waiting began. For the junior enlisted and Non-Commissioned Officers, the results were immediate, since they had to train for the PACOM competition in Hawaii. For the rest of us, we would have to wait until the 8th Army Ball which was a month away. At the ball, in my ASUs next to the 501st competitors, our dates, and CSM Guerra, we waited for the results. They started with the Soldier and Non-Commissioned Officer that had already journeyed on to Hawaii, and then the KATUSA. When they announced the winner in the Warrant Officer category, I was shocked when it was my name that was read. It was one heck of a competition that could have gone either way. After a few handshakes, high 5s and a hug from my wife, I went up to get recognized by LTG Vandal. All the training and hard work had paid off!

There are a few sayings in the Army about training. Train how you fight, train harder than your enemy, and one of my favorites, the more you sweat in training, the less you bleed in battle. During my three levels of competition, I realized that even though many people say the Army has changed quite a bit during their tenure, it is good to see the will to win, spirit of competition, and reliance on training is still alive and well in our profession. As I was standing on the stage, I realized next year I have to come back and defend my title. Oh well, training starts today.

368TH MI BATTALION



"VANGUARD OF THE PACIFIC"

TRANSITION TO AN OPERATIONAL RESERVE



Command Sgt. Maj. Julie A. M. Guerra conducts a town hall meeting with Soldiers assigned to the 368th MI Bn on Camp Parks, California, May 23. (Photo courtesy of the 368th Military Intelligence Battalion)

Story By:

2nd Lt. Andrew Borowick

For most of its history, the US Army Reserves has served as a strategic reserve force. Focused on training and only to be employed in

times of our nation's great needs. Once the Armed Forces became a profession of arms and an all-volunteer force, the Reserve and National Guard components were seen and used as supplements to the draft. However, since 2008 we have seen a shift in mission for these forces. The US Army has worked to transition the US Army Reserves into an operationalized force to better integrate and support the active duty component. As an operationalized force, the Army Reserves have become augmentations to active duty Army; providing mission support throughout the globe in multiple theaters.

While this shift was planned well in advance of today's sequestration and force drawdowns, it complements the current reality challenging the active duty army. An operationalized reserve force is better prepared and equipped to fill the gaps left by active duty reductions. This transition is only highlighted by the current operational environment facing the Army. Cost cutting and drawdowns,

coupled with emerging hybrid threats across the globe underline the need for an operationalized Army Reserve.

With the combined pressures to meet the challenges of the 21st century, and fiscal constraints, the Army is transitioning into a leaner, more versatile force. Fostering efficiencies and eliminating redundancies will ease the fiscal burden the Armed Forces face today. An active duty Captain costs the same to the Army and taxpayer as 5-7 Reserve Captains. Operationalized, Army Reserves soldiers will be fully deployable to support active duty missions at a moment's notice. Whether combat or humanitarian, the current reality is that the reserve component must be fully deployable to support our active duty brothers and sisters in arms; augmenting capabilities in order to achieve the same mission.

This mission synchronization between the reserves and active duty alleviates the burden of constrained units, while promoting efficiencies between the two components. Further uniting the



Soldiers assigned to the 368th MI Bn. performs field maintenance on the M984A4 Recovery Truck (Wrecker) during a field exercise on Camp Parks, California, July 17. (Photo courtesy of the 368th Military Intelligence Battalion)

two forces under one army. The Military Intelligence Readiness Command already aligns its subordinate echelons to support the operations of active duty units. Conducting real world missions, reinforcing the fight. Instead of checking the box one weekend a month, the Reserve component is well on its way to transitioning into an operationalized force capable of supporting and bolstering active duty forces. A role that will only expand in the coming decades. Mission synchronization will unite the components of the Army and better define the task and purpose for units, commanders, and soldiers. The transition will require work, and will not be free of challenges. However, as we enter the operational environment of the 21st century, it will be a mission of great benefit.

Operational transition for the Army Reserves and fostering

interdependence with the Active Duty component will be of great value for all parties. Augmenting active duty units and deployments with citizen-soldiers will lessen the civilian-military divide that has increased as a result of the all-volunteer force. An operationalized Reserve brings unique skill sets to the fight. While the National Guard brings additional combat arms to the fight; the Reserves augments its own support capabilities by drawing from Soldiers with unique skill sets. Warrior citizens who make their living as lawyers, doctors, nurses, law enforcement, mechanics, agriculture, and Fortune 500 companies to name a few. True force multipliers.

The relationship between the 368th MI Bn. and 501st MI Bde. is a prime example of the future of the Army. An operationalized and robust reserve component, in full support of its active duty brethren.

The interdependent relationship brought about through mission synchronization and support highlights the promising future of this transition. Soldiers nearly 6,000 miles apart accomplishing the same mission. The strong relationship between our two units remains an example for the rest of the Army on how an operationalized reserve unit can truly augment the tireless work of Soldiers in an ever-constrained active duty. It is a responsibility and an honor we do not take lightly, and will continue to work in full support of our shared mission.



Soldiers assigned to the 368th MI Bn. installs a OE-254 radio antenna on Camp Parks, California, July 17. (Photo courtesy of the 368th Military Intelligence Battalion)

GERMAN PROFICIENCY BADGE

"VANGUARD OF THE PACIFIC"



Story By:

Command Sgt. Maj.

Geoffrey Krueger

Soldiers from the 368th MI Bn. are currently going through German Armed Forces Proficiency Badge (GAFPB) testing. The GAFPB, or Leistungsabzeichen in its native German, is a decoration of the Bundeswehr, or Armed Forces of the Federal Republic of Germany. American Service Members of any rank may compete for, and wear this award as long as a qualified German Physical Training instructor is present to administer the swim test and the basic fitness test. The remainder of the events can be administered by a certified US instructor. This is a unique opportunity for 368th Soldiers to compete for the coveted badge—one of only a few foreign awards authorized for wear on the Army Service Uniform. In order to qualify for GAFPB testing, Soldiers must have at least

six months' time in service and cannot be pending unfavorable action, flagged, or barred from reenlistment.

Capt. Todd Hamilton, Operations Officer at the Western Army Reserve Intelligence Support Center (W-ARISC) coordinated with the German Army Liaison Office at Fort Huachuca to bring the testing to Camp Parks for the first time, and during 368th MI Bn.'s April Battle Assembly, testing began. Because the 368th is an Army Reserve unit, the events are being spread over multiple weekend battle assemblies. This allows 368th Soldiers to continue meeting other operational and readiness requirements during valuable Battle Assembly training time.

During April's Battle Assembly, 368th Soldiers were administered a first aid test, followed by a CBRN event where Soldiers were tested on their ability to don the M40 Protective Mask within 9 seconds and then continue into MOPP4 gear. During May's Battle Assembly, Soldiers had to complete the swim test consisting of a 100m swim in ACU top and bottom within 4 minutes. Immediately upon completion, Soldiers had to remove the ACU top/bottom while treading water. Immediately after the swim test, Soldiers reported to the PT field for the Basic Fitness Test consisting of an 11x10m sprint test with a minimum pass requirement of 60 seconds; a flexed-arm hang with a minimum pass requirement of five seconds; and a 1000m run with a minimum pass requirement of 6:30. The Basic Fitness Test is scored on a graded scale and is one of three events that determine

whether a Soldier receives the gold, silver, or bronze award.

During July's Battle Assembly, Soldiers will conduct a timed 25m pistol shoot where they are given six rounds to engage targets from the standing, kneeling, and prone positions within six seconds from each position. Soldiers must score a minimum of four hits with at least one hit from each firing position in order to qualify for the Bronze award; five hits for Silver, and six hits for Gold. The final event, which will also be conducted during July's Battle Assembly, is a timed ruck march carrying 35 lbs. Soldiers eligible for the Gold award must complete 12km in two hours; Soldiers eligible for Silver must complete 9km in 90 minutes; and Soldiers eligible for the Bronze award must complete 6km in 60 minutes.

A pilot GAFPB test was conducted over the course of several weekends in May for full time staff from various units at Camp Parks. Two Soldiers from the 368th MI Bn. competed in that test: Capt. Scanlan and Command Sgt. Krueger, who each earned the Silver award. The remainder of the 368th MI Bn. Soldiers who successfully complete the GAFPB testing over the next few months will receive their awards during the August Battle Assembly. Capt. Hamilton said he plans to bring GAFPB testing to back to Camp Parks in the near future in order to give other tenant units the opportunity to compete. He is also studying the feasibility of bringing Schützenschnur testing to Camp Parks in the future, which would be another great opportunity for 368th MI Bn. Soldiers to earn a coveted foreign award.

Alpha Company

"VANGUARD OF THE PACIFIC"

ABOVE AND BEYOND

Story By:

CW2 Eric Bachmann

Charging a machinegun nest, smothering a hand grenade, leading an assault against overwhelming odds, these are some of the popular images of self-sacrifice and personal courage conjured up when we think about what "Above and Beyond" looks like in the Army, but what kind of images come to mind "Above and Beyond" outside the context of open warfare and within the sober grind and routine of training for war?

As the only Army Reserve unit supporting the 501st MI Bde., the 368th MI Bn., headquartered in Camp Parks in northern California is unlike any other MI Bn. in the Army. Not only due to continuous ongoing nature of the threat and problem set it trains for, but also because of the efforts it puts forth in meeting the challenges. Like their Active Component counterparts, Army Reserve Soldiers are balancing their personal and family life with their full time activities, however for the 368th Soldier their full time activity is a civilian career or being a full-time student, on top of which they must maintain their military readiness. So within this construct of the traditional Army Reserve Soldier, one weekend a month, two-weeks of Annual Training, we can observe how the 368th MI Bn., an organization of about 120 Soldiers, goes "Above and Beyond" as a unit, as a section and as individual Army Reservist in support of their mission.

As a unit, the 368th MI Bn. has always been operationally aligned to the 501st MI Bde. in Korea and has supported its missions. In the past that support mainly took the shape of sending Soldiers to augment training exercises. But beginning in early 2013 that support began to transform with the development of a full-time daily 'Third Shift' of Imagery Intelligence (IMINT) support which was made up of Army Reservists on Long Term Orders (LTOs) focused on providing daily IMINT exploitation and reporting. In 2014, the 368th utilized its Intelligence Reserve Operational Capability (IROC) Room at Camp Parks, California to provide Reachback support to the J2 Theater ACE in Korea. In 2016, the 368th trained for manned the day shift for a second Deployable Intelligence Control Element (DICE) for the 501st MI Bde. This year-over-year continuation of 'Third Shift' IMINT, exercise Reachback, and DICE, shows the expanded level of support and provides an example of meeting the Army's 2020 vision and the transition to a truly operational Reserve.

Though all of the 368th's intelligence sections constantly strive to go "Above and Beyond", what people don't see are the challenges which had to be overcome in order to make that support happen; finding the funding, finding the eligible Reservists, navigating the technological handles, live-work balances, etc.

Individual stories of Army Reservists that goes "Above and Beyond", may come across as a bit prosaic, that is until you factor in that their participation is a choice. As in the case of 19-year-old Spc. Whatley who commutes 50 miles each way daily in often horrendous stop-and-go traffic in order to work the 'Third Shift' IMINT mission. After driving home, which takes over an hour and can stretch into two hours when there's an



Soldiers assigned to 368th Military Intelligence Battalion, 501st MI Bde. working Reachback from Camp Parks during KEY RESOLVE, March. (Photo courtesy of the 368th Military Intelligence Battalion)

accident, she takes care of her little sister till their parents come home. During monthly battle assembly weekends several Soldiers, like CW2 Gray, who is tirelessly working to stand up a MASINT capability for 368th, drives for over five hours up from Southern California to attend and contribute. It should also be noted that some Soldiers must use vacation or unpaid leave days in order to participate in the two week annual training because their job doesn't make a distinction between missing work for mandatory military training or taking a vacation. To be fair, most, if not all Reservists wouldn't view their efforts as "Above and Beyond", they would see it as part of their job and part of the service they get thanked for by civilians who see them in uniform.

The new reality for the Army Reserve overall and the 368th MI Bn. specifically is that the advent of two wars followed by, the drawdown of personnel and military funding have presented new challenges and opportunities for its roughly 120 Soldiers to go "Above and Beyond" what previous intelligence battalions delivered as a unit, as a section and as individual Citizen-Soldiers.

532ND MI BATTALION



"BLACK HORSE"

Story By:

CW2 Terry G. England

Accurate and timely intelligence is critical to both the Combatant Commander and the Warfighter. Systems must be in place with processes, hardware, and software to ensure that the Warfighter is provided the most accurate and up to date intelligence as possible. This intelligence dissemination method is often nicknamed the "sensor to mud" concept. The ever changing landscape of both technology and our adversary requires the intelligence professional to revisit his or her processes and architecture to ensure that those in harm's way are given the best, most timely, and honest assessment allowing them to close in and destroy the enemy.

The Ground Component Command- Combined Analysis Control Center (GCC-CACC) is the premier analytical entity as it pertains to North Korean Ground Order of Battle (OB), Indications and Warnings, and



Soldier assigned to the 501st MI Bde. conducts radio check during a field exercise. (Photo courtesy of the Intelligence and Security Command)

North Korean Army short/long term assessments. The combined Republic of Korea/United States intelligence partnership has been ongoing since June 25th 1950. This is 66 years of reassessing our processes, hardware, and most recently our software ensuring the armistice is maintained. 4th Quarter 2016 is another step in this continuously evolving process as the GCC-CACC transitions and updates its current architecture to coincide with both our unique

mission and emerging technology with the new Distributed Common Ground Station-Army (DCGS-A) software v3.1.8.

The GCC-CACC continues its historical, but nowadays rare, mission of conducting Intelligence Preparation of the Battlefield (IPB) for armistice and Most Likely Course of Action/Most Dangerous Course of Action for decisive action on an established conventional threat. The ACE Block II, a legacy

system first fielded in the 1990's, is still the primary correlating system as it pertains to reconciling OB. However, with the fast pace of exercises and, presumably, decisive action, there must be a complimentary system to allow for accurate IPB. DCGS-A is the current complimentary/parallel system that our all-source analysts utilize, enabling them to provide accurate and timely IPB to the Combatant Commander. The need for these two systems to work in conjunction was identified during exercise ULCHI FREEDOM GUARDIAN 2015 (UFG'15) and implemented during exercise Key Resolve 2016 (KR'16). We internally coined this interoperability "work around" as the "relay system".

In the correlation process, when reporting is received through Single Source intelligence channels it is forwarded to the All-Source Intelligence Technician's ACE Block II station where he or she verifies correlation of the information. Correlation is the combining of multiple reports on the same unit to ensure reports are not mistakenly databased as multiple units. With the GCC-CACC's "relay" TTP, he or she then pushes reconciled OB to the Multifunction Work Station (MFWS) to allow the North Korean Corps analysts to conduct near real time analysis. This newly implemented "relay system" alleviated hours of database management, allowing



Soldier assigned to the 501st MI Bde. attempts to establish a communication link during a field exercise. (Photo courtesy of the Intelligence and Security Command)

analysts the time they need to fuse an accurate picture of the enemy threat.

The speed of correlation, dissemination, and reconciliation allows the Warrant Officer or NCO added time to teach, coach, and mentor junior analysts on their IPB and mission analysis skills. Building on the success of KR'16, fully transitioning to DCGS-A MFWS is the new standard for future exercises on the Korean Peninsula. These lessons learned and new TTP's are currently being written into the Theater ACE Standard

Operating Procedures and will be validated during UFG'16.

With the current software technology transition in DCGS-A and legacy systems, such as ACE Block II, the GCC-CACC has identified how to implement both systems to better portray the ultimate end result of the Red Common Operating Picture. While the competency and ingenuity of the human analyst can never be replaced by technology, we have identified how to take "the best of both worlds" to make that human analyst output faster.

Headquarters & Headquarters Service Company

"SPARTANS"

BLACK HORSE TITANS MENTORSHIP PROGRAM EMPOWERS PEER LEADERS

Story By:

Capt. David A. Lampen

Our Army is founded on mutual respect and individual worth. Over the past 15 years, the Army realized that it has a growing problem with crimes that violate these basic principles. Early this year, the 532nd MI Bn. developed the Titans Mentorship Program to empower Junior Soldiers to foster Army Values like Loyalty, Respect, Honor and Integrity among their peers – and to intervene before someone breaks them.

Titans Mentorship is designed to create informal leaders in our barracks. The program charges these volunteers with preventing problem behavior in the barracks through peer influence, and responding appropriately to incidents they cannot prevent. Titans exposes Soldiers to the warning signs for SHARP and EO violations, fraternization and underage drinking. The three-day course incorporates Equal Opportunity (EO),

Sexual Harassment/ Assault Response and Prevention (SHARP), and Master Resiliency (MRT) training in classroom and virtual live settings.

The highlight of Titans Mentorship is a visit to Camp Humphrey's SHARP 360 live training environment. This is where Soldiers get to put classroom training to use for the first time. SHARP 360 features mock-ups of a barracks room, a restaurant, and a bar, with role players acting out situations that lead to negative behaviors. The Titans have to recognize the warning signs and act accordingly – so that they can prevent an incident before anyone gets hurt.

Titans also receive special training to address SHARP and EO incidents that they can't prevent. Focused Resiliency classes help the Titans learn to support the victims of EO, SHARP, or fraternization, and direct them to the help they need.

Twelve junior Soldiers representing every Company in Black Horse Battalion attended the June Titans Mentorship course. Company leaders solicited volunteers from their junior Soldiers, specifically looking for barracks residents who could positively influence their peers. The most important step of the Titans program is finding the right Soldiers to become Titans: they need the respect of their peers, the good judgment and character to know how and when to intervene, and the courage to volunteer. The HHSC Spartans are proud that we identified three great volunteers for the June course: Spc. Brittany Freeman,



532nd MI Bn. Titans and role players enact a restaurant scene in the SHARP 360 training environment. Staff Sgt. Jones, the Bn. Victim Advocate, facilitates the training. (Photo courtesy of the 532nd Military Intelligence Battalion)

Spc. Dyaimdee Johnson, and Pfc. Gabriel Williams.

Fortunately, the Titans program has been able to draw on some outstanding senior leaders to teach the class. In June, the instructors were Sgt. 1st Class Martaliz Merced Santana, the 532nd MI Bn. Sexual Assault Response Coordinator; Staff Sgt. Peter Mureithi, the 532nd MI Bn. Equal Opportunity Advisor, Staff Sgt. Edward Jones, the 532nd MI Bn. Victim Advocate, and Ms. Jenniffer Corriea the 501st MI Bde. Family Readiness Support Assistant and a Master Resiliency Instructor. They have truly made a positive impact on the Soldiers of Black Horse battalion.

At heart, the Titans are an extension of the Not in My Squad initiative. Most sexual assault and harassment incidents in the Army occur between junior Soldiers, in the barracks. Titans Mentorship empowers the people most likely to prevent SHARP incidents before they happen: our Soldiers.

Bravo Company

BLACK KNIGHT

Story By:

Capt. Marie K Cour

During the first week in June, Bravo Company, 532nd MI Bn., conducted its quarterly Commander's Priority Training Week or CPTW. This training, which focused on practical uses combat gauze and tourniquets. After conducting a brief lecture on how proper applications, the formation applied both pieces of equipment to themselves and their fellow Soldiers. After mastering these basic skills, the class simulated combat scenarios, which included treating and triaging several patients simultaneously while pulling security around their notionally wounded fellow Soldiers. Sgt. 1st Class Tiffany Jones, the platoon sergeant for the All Source Fusion Section, was impressed with the training: "Combat Care has transformed from since my early years in the Army where we were issued a single combat bandage to advanced first aid training and equipment. This quarter's training provided Soldiers with an exceptional opportunity to hone their skills and practice real world scenarios on injuries they will likely occur during conflict."

In addition to medical training, Pfc. Umstead the Company's CBRN Soldier, prepared and led a block of instruction on sending reports on chemical spills. This training built on the training the company received in the previous quarter's CPTW, which included an introduction to MOPP gear. Pfc. Umstead, assisted by Cpl. Lee, a KATUSA working in the Company's



Soldiers assigned to 501st MI Bde. puts on full MOPP gear during the Commander's Priority Training Week. (U.S. Army photo by Pfc. Hunter Xue)

CBRN section, provided an introduction to chemical operations. They briefed the Soldiers on chemical and radiological equipment organic to the company. This included M8 Chemical paper, which is used to identify substances as either nerve or blister agents, and M9 chemical detector paper, which identifies these same substances in the air. The Soldiers then sent a chemical 1 report. In the event of an attack, first responders use the information to provide details about the incident to higher echelons.

To validate this training, the Soldiers then went into full MOPP gear, moved to a "contaminated site" and used the M8 paper to test a bucket filled with a cleaning agent. Before they returned to send the report, the Soldiers used an AN/VDR2, which is used to test for contamination of gamma and beta radiation. Fortunately,

no one in the Company needed additional decontamination.

This training emphasized the threat that currently exists on the Korean peninsula, and it allowed the Soldiers to use equipment that usually remains untouched. 1st Lt. Andrew Lee, a reservist from 368th MI Bn. and the current Bravo Company XO, said he has "Never been so impressed with CBRN training. The instruction I received from Pfc. Umstead taught us the action we would take as the first responders in the event of a chemical attack. These are useful skills, especially when we consider the possibility of chemical attacks from North Korea."

At the end of the training, the Soldiers provided AAR comments to the group and returned to their mission, providing timely and useful intelligence on the North Korean threat.

719TH MI BATTALION



"SILENT WARRIORS"

HHSC "WOLF PACK"



Soldiers conducting Combat Water Survival Training by jumping into the water with their Molles on during the instruction phase of training. (Photo courtesy of the 719th Military Intelligence Battalion)

Story By:

Pfc. Brin Jefferies

Commander's Priority Training Week is designed to allow the Commanders to focus on some of their priorities when it comes to training and Soldier readiness. During this training event The Wolfpack conducted area security around Zoeckler Station, combat water survival training, and also convoy operations. When the training day arrived the company's Soldiers received a phone call or a knock on their barracks room door



Soldiers assigned to Headquarters and Headquarters Service Company "Wolfpack" conducts a motivational run from Camp Humphrey to a park in Pyeongtaek. (Photo courtesy of the 719th Military Intelligence Battalion.)

well before sunrise. After accountability was completed the Company moved into classroom to receive training on area security. During the classroom training we discussed different types of check points. This block of instruction is critical for all members within the Wolfpack company because security plays a vital role in our day to day operations.

Tuesday, we moved out of the classroom and onto simulators. We focused on convoy operations since they are a very important part of both combat and in garrison operations. The Soldiers' main objective during convey operations was to move from one point to another while conducting a logistical resupply to deliver various forms of life sustainment items. As the convoy moved through its route, the Soldiers had to react to contact several times in different ambush scenarios. Even while reacting to contact the Soldiers also had to be prepared to call 9-Line MEDEVACs and also conduct vehicle recovery if a vehicle was no longer operable. While the operation may not have gone as smoothly as the Soldiers would have liked, what they had learned and taken away from the scenarios was truly invaluable. It is imperative that the Soldiers know how to adapt and overcome the obstacles in order to accomplish the

mission. The final day of training for the Soldiers was water survival training. A morning at the pool, who could complain? For the stronger swimmers, this day was mostly a test of all that was learned over the last few weeks of water survival training. The Wolfpack received classes from building a floatation device to jumping into the water with a Molle on, and last but definitely not least learning to trust their equipment. For the weaker swimmers, they got more time with familiarization with the water. They learned how to tread water and how to build a floatation device; and with every moment, the Soldiers' confidence increased. The final test for all was jumping off the diving board. Not the average, everyday diving board, but the high dive. Every Soldier made the jump, despite the nerves and fear that seemed to grip many. Everyone felt that sense of accomplishment.

Every Soldier accomplished something during the week, whether it was overcoming a fear or just learning and soaking in as much information as they could. Without these training weeks, and any training that the unit conducts, the Soldiers would not be properly prepared to "Fight Tonight". Until next time, Wolfpack out!

Alpha Company

"RISE ABOVE"

COMMANDER'S PRIORITY TRAINING WEEK

Story By:

Sgt. Kameron Colbert

Commander's Priority Training Week (CPTW), just the name alone strikes fear in the hearts of most Soldiers. The Soldiers know that the week will test them mentally, physically, and technically. This week is designed for Commanders across the Brigade to evaluate their Unit's proficiency on Common Soldier tasks such as M4/M9 Weapons Qualification, Land Navigation, and MOPP gear exchange to name a few. It's a time when the Soldiers can demonstrate their skills, push themselves to the limits, and test their resiliency for the Commander to see how the organization is functioning.

The task may seem simple enough to put an event like this together. Grab a couple NCOs from within your formation and execute. However, it is not that simple. A training event like CPTW takes many of hours in planning, preparation, validation, and rehearsals before the training can begin. It all starts from the top: guidance is received from Brigade then pushed down to the Battalion and then to the Companies themselves. Once the Company Commander receives the mission he must then assign an NCO to serve as the action



officer for the event. The Commander will provide their own intent of the training. The Non-commissioned Officer in Charge (NCOIC) must decide how the he or she will achieve the desired end state to have this mission become a success. The NCOIC drafts a proposal using Troop Leading Procedures, After Action Reviews from previous training iterations, and guidance from other NCOs within the Company. This enables the Company to conduct efficient, productive, and educational training for everyone to gain value from. The NCOIC will then propose the training plan to the Commander for approval. Once the Commander has approved the training proposal, it's then time for everything to start coming together. Most times than not this will require a good bit of networking.

In the Non-Commissioned Officer creed, it does not state that you must be a master at networking but, I do believe the NCOs are the true Networking Professionals of the Army. Networking is a huge task which takes time to develop, you cannot wake up one day and have a network in place. The NCOIC must know Soldiers and civilians from across the installation and even other installations in order to acquire the necessary training materials needed for a successful mission. Securing basic resources

for training such as food and water, radio equipment, assigning evaluators, and identifying medical personnel can become daunting but that dedicated NCO can accomplish all of the implied and specified tasks, ensuring quality training is executed to standard.

After multiple walk through, rehearsals, PCIs and PCCs, it's finally time for the big day. The Soldiers come fully motivated and ready to execute each task to the best of their ability. This quarter the Commander focused on MOPP gear exchange and land navigation. All Soldiers ruck marched to the training site and completed their tasks to standard with no safety incidents or resource short comings. This is where you know that the NCOIC and their team fulfilled their obligation to their Commander and most importantly to the Soldiers because the NCO Creed states; "My two basic responsibilities will always be uppermost in my mind; accomplishment of my mission and the welfare of my Soldiers." Nothing can compare to the feeling of successful training event and positive feedback from Soldiers after they have completed the event. This is when the NCOIC's hard work and long nights are rewarded.

Being an NCO is not always an easy job but the reward of our Soldiers being trained to standard is well worth the time and dedication that it takes to put a training event like the CPTW into action. This event provided an opportunity for everyone to show off our competencies, skills, and leadership abilities to the Commander. This CPTW provided great training to Soldiers and ensured they remain ready to Fight Tonight!

CHAPLAIN'S CORNER



Story By:

Chaplain Daryl Densford

There are many stories of sacrifice and heroism that have emerged from the 1129 days of the Korean War. Many of them offer a sense of purpose and dedication to those who currently serve on the Korean Peninsula, maintaining the armistice that ended combat operations on 27 July 1953. One of these stories is that of Chaplain Emil Kapaun, who on 11 April 2013 was posthumously awarded the Medal of Honor for his service during the Korean War.

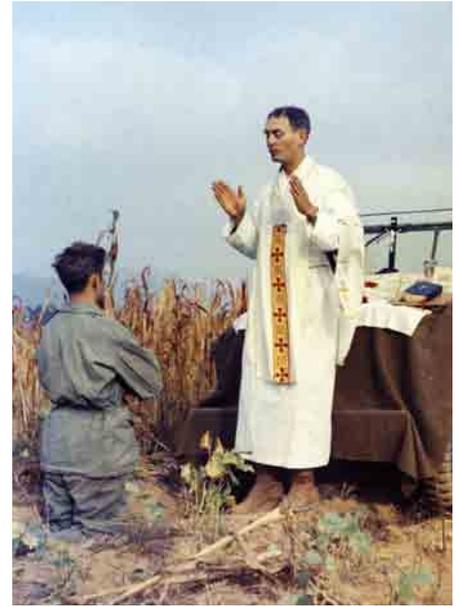
According to an Army.mil article, "Chaplain Emil J. Kapaun, while assigned to Headquarters Company, 8th Cavalry Regiment, 1st Cavalry Division, distinguished himself by extraordinary heroism, patriotism, and selfless service between Nov. 1-2, 1950. During the Battle of Unsan, Kapaun was serving with the 3rd Battalion of the 8th Cavalry Regiment. As Chinese Communist forces encircled the battalion, Kapaun moved fearlessly from foxhole to foxhole under direct enemy fire in order to provide comfort and reassurance to the outnumbered Soldiers. He repeatedly exposed himself to enemy fire to recover wounded men, dragging them to safety. When he couldn't drag them, he dug shallow trenches to shield them from enemy fire. As Chinese forces closed in, Kapaun rejected several chances to escape, instead volunteering to stay behind and care for the wounded. He was taken as a prisoner of war by Chinese forces on Nov. 2, 1950.

After he was captured, Kapaun and other prisoners were marched for several days northward toward prisoner-of-war camps. During the march Kapaun led by example in caring for injured Soldiers, refusing to take a break from carrying the stretchers of the wounded while encouraging others to do their part.

Once inside the dismal prison camps, Kapaun risked his life by sneaking around the camp after dark, foraging for food, caring for the sick, and encouraging his fellow Soldiers to sustain their faith and their humanity. On at least one occasion, he was brutally punished for his disobedience, being forced to sit outside in subzero weather without any garments. When the Chinese instituted a mandatory re-education program, Kapaun patiently and politely rejected every theory put forth by the instructors. Later, Kapaun openly flouted his captors by conducting a sunrise service on Easter morning, 1951.

When Kapaun began to suffer from the physical toll of his captivity, the Chinese transferred him to a filthy, unheated hospital where he died alone. As he was being carried to the hospital, he asked God's forgiveness for his captors, and made his fellow prisoners promise to keep their faith. Chaplain Kapaun died in captivity on May 23, 1951.

Chaplain Emil J. Kapaun repeatedly risked his own life to save the lives of hundreds of fellow Americans. His extraordinary courage, faith and leadership inspired thousands of prisoners to survive hellish conditions,



Chaplain Emil Kapaun celebrates mass using his jeep as an altar. His Chaplain Assistant, Patrick Schuler, kneels in prayer. South Korea, October 7, 1950. (Photo courtesy of Chaplain Daryl Densford)

resist enemy indoctrination, and retain their faith in God and country. His actions reflect the utmost credit upon him, the 1st Cavalry Division, and the United States Army."

Chaplain Kapaun is just one example from thousands of Soldiers who served and sometimes died honorably fighting for what we on the Peninsula now defend. Their service and sacrifice made possible the freedom which the South Koreans now enjoy. Had it not been for what they did –and what you and I continue to do- freedom-loving Koreans would have a very different lifestyle today. So be encouraged, the work of the 501st Military Intelligence Brigade makes a difference!

FAMILY READINESS



A U.S. Army Soldier moves in with his family during a permanent change of station. (Photo courtesy of www.HawaiiArmyWeekly.com)

PCS SEASON

Story By:

Jennifer Corriea

Family Readiness Support Assistant

June 20th marked the first day of summer this year. The weather heats up, plans for vacations and trips to the beach are made, weekend BBQs are penciled in, and children are out of school. It is fun time of year. It can also be a stressful time if you are PCSing (permanent change of station) during that time. Thankfully there are many resources available to help guide Soldiers and Families prepare to

arrive and depart their next duty station.

Requesting and communicating with your assigned unit sponsor will help the transit go more smoothly. They may be able to tell you firsthand knowledge of post amenities and information about the surrounding community that you might not be able to find on your own. Spouses can ask to be connected with a member of the Family Readiness Group (FRG) to provide additional insight. For those who wish to volunteer as a sponsor, training is available at <https://myhub.militaryonesource.mil>.

Other websites that may be resourceful are:

<http://www.move.mil/> (The Defense Personal Property System (DPS): ability to

submit travel application online and self-counsel, file a claim, customer satisfaction surveys on moving companies, and many additional resources in reference to military moves.)

<http://www.militaryonesource.mil/on-and-off-base-living/moving> (Military One Source has great information and helpful articles for military servicemen and their Families).

http://www.afscopyongsan.org/uploads/8/5/5/5/8555551/seoul_survivor_2016-2017.pdf (The latest issue of Seoul Survivor. Contains helpful checklists in preparing for your PCS to Korea and also serves as a guide to experiencing the best of Korea.)

A great installation resource is Army Community Service (ACS). They provide training and information on a wide range of topics (i.e. financial readiness, relocation and transition, family readiness, family victim advocacy, exceptional family member program, volunteer opportunities, and much more). One of the most helpful resource they provide is the Lending Closet. For those who are PCSing and are awaiting (or just shipped) their household goods, the Lending Closet has household items (such as pots, pans, iron, coffee maker, silverware, etc.) for you to borrow.

As you and your Family become PCS pros, share your knowledge and experience with others. Become a sponsor or participate in your FRG and share, you never know the burden you may lift with your knowledge.

BRIGADE JUDGE ADVOCATE

POLITICAL ACTIVITIES AT THE BRIGADE

Story By
Maj. Mike S. Ni
Brigade Judge Advocate

“I never could be
a partisan leader
- a man of one idea.”

- Joshua Chamberlain (1828-1914)
32nd Governor of Maine,
Brigadier General in the Union
Army, and Medal of Honor
Recipient for gallantry at
Gettysburg

As the presidential election cycle comes around, I encourage all Americans in the brigade to register to vote and cast their ballot on 8 November 2016. While in Korea, the simplest method to register is online through www.fvap.org. Every day as we cinch our combat boots, straighten our ties, or button our blouses to come to work, we remind ourselves that the ability to freely vote is a hard won struggle that spans the course of our entire history. From our independence in 1783, emancipation in 1870, suffrage in 1920, and the civil rights movement throughout the 1960s, we continuously reinforce the precious commodity that is the right of every American to vote. This November, be inspired to vote for the candidate, who in your own view, will be

the most fitting to lead, not just the military or a particular political party, but this entire great nation. While you do so, please be reminded to keep your vote personal and your opinions non-partisan while on duty, particularly as Soldiers and Army civilian employees. There are longstanding rules and policies that limit the political activities of federal employees. As civil servants, we must remain politically neutral to protect a just and fair election process.

To ensure the non-partisanship of federal employees, Congress enacted the Hatch Act in 1939. This Act limits political activities by federal employees while engaging in official duties. A political activity is any activity aimed at the success or failure of a political party or candidate. For example, a supervisor can tell his subordinates to exercise their right to vote, but he cannot tell them for which candidate to vote.

Regarding the civilian workforce, the Hatch Act prescribes different limitations based on a federal employee's position or office. For those in the brigade, the main concern to be aware is the mixing of political activities in personal and official capacities. Civilian employees may engage in political activities in their personal capacity, e.g., volunteer for a political campaign, make calls on a candidate's behalf, etc. They may not do so, however, while in their official capacity or whenever in a federal workplace, on- or off-duty. Also note, civilian employees may attend political party fundraisers, but they may not solicit, accept, or receive political contributions at any time.

Specifically for Soldiers, further rules are found in DODD 1344.10 in addition to the Hatch Act. This directive prohibits Service Members from engaging in political activities while on-duty and they must ensure their personal political activities avoid any inference of DoD sponsorship, approval, or endorsement of a



political party or candidate.

Additionally, with the spread of social media, both civilian and military personnel should be cognizant of their online political activities. Liking, friending, linking, following, or tweeting about a political party or candidate may not be done while on-duty or in the workplace, especially not on a government computer. Outside the workplace on personal time, personnel may post their own opinion on social media. Although, if a person identifies him or herself as a federal employee in that opinion, the post must clearly and prominently state that the view expressed is of the individual only, and not of the DoD. Soldiers must also be wary not to comment, post, or link material that violates the UCMJ, e.g. showing contempt for public officials, releasing sensitive information, or posting unprofessional language that is prejudicial to good order and discipline.

If there are any questions concerning the exercise of political activities on- or off-duty, please do not hesitate to contact the Brigade Legal Office. Our Constitutional guarantees permit us to have good intelligent discourse about our current and future leaders. We just need to make certain we do it properly and professionally.

EQUAL OPPORTUNITY

LETTER FROM THE EQUAL OPPORTUNITY OFFICE



Sgt. 1st Class Melvin E Berrios Ortiz
Brigade Equal Opportunity Advisor

As we reflect on the tragedy of 12 June in Orlando, Florida, I would like for all of you to take this time to reflect how extremism can result in people taking other's lives without regard to the emotional damage it causes their family, friends and the world. Whether the act was called radical, hate, or phobia, no one has the right to judge in a discriminatory way or even worse, take someone's

life because of their race, color, religion, gender, national origin or sexual orientation.

While knowing that discrimination is still prevalent throughout the world, it should never exist within our formations. It is easy to fall into the trap of bigotry, judgment and eventually hate by agreeing with those that do not have a fair and just mindset. As members of the Armed Forces and Citizens of a free democracy, we need to raise awareness and promote love and respect no matter what a person's background is. When we look at each other as humans, with the right to believe in whatever or whomever we decide to believe in, love whom we choose to love, we can all come together without damaging anyone's image or reputation.

It only takes one voice to speak up against the negativity. We must accept the circumstances in how other's live as long as it does not threaten anyone else. We must respond when we witness

something wrong and let someone know. We must rejoice in the beauty that life brings to us each and every day whether it is to learn from our mistakes or embrace life's challenges.

Equal Opportunity is based on dignity and respect. Dignity is the state or quality of being worthy of honor and respect. Respect is to have a feeling of deep admiration for someone or something elicited by their abilities, qualities, or achievements. Today and everyday, I empower each of you to practice equality and treat each other with dignity and respect. If you already do so, pass the word; don't be a bystander or think "things are never going to change". Be the Rosa Parks and the Martin Luther King, we all have it within us! The future Soldiers and Citizens will be grateful of your bravery. Remember, we represent our Nation, but mostly we represent ourselves!

Remember, Equal Opportunity is everyone's business!

THROUGHOUT THE BRIGADE





SAFETY

HERE IT COMES

Don't hit rock bottom.
Each year, nearly 26,000 people in the United States are treated in emergency rooms and doctors' offices for diving-related injuries. If the water isn't at least twice your height, or if you are unsure of the depth, always enter feet first.

READY ... OR NOT?

Ready ... or Not is a call to action for leaders, Soldiers, Army Civilians and Family members to assess their readiness for what lies ahead - both the known and unknown.

Throughout our professional and personal lives, events happen all around us. We are often able to shape the outcome of those events, but many times we're not. Navigating life's challenges is all about decision-making.

So are **YOU** ready ... or not?

<https://safety.army.mil>




SHARP



Mission

The SHARP Program's mission is to reduce with an aim toward eliminating sexual offenses within the Army through cultural change, prevention, intervention, investigation, accountability, advocacy/response, assessment, and training to sustain the All-Volunteer Force.

I. A.M. STRONG

What is I. A.M. STRONG?

Intervene, Act, and Motivate (I. A.M.) STRONG is the Army's campaign to combat sexual harassment and sexual assault by engaging all Soldiers in preventing sexual assault before they occur.

Grounded by our shared belief in the Army Values, we are a band of brothers and sisters, placing mission first, never accepting defeat, never quitting, and never leaving a fallen comrade. Our interdependence and shared respect among comrades frames who we are as a Team and an Army - a Team who finds Sexual Harassment and Sexual Assault reprehensible and beyond toleration. Those who commit these acts hurt other team members and wound our Army. This criminal act is cowardly and damaging to the very moral fiber that gives our Army its innermost strength. It is a betrayal of the trust inherent in serving in the Profession of Arms.

As Soldiers and proud members of our team, we are duty bound to Intervene, Act, and Motivate others to stop sexual harassment and sexual assault and help foster an environment of these behaviors.



501ST MILITARY INTELLIGENCE BRIGADE

